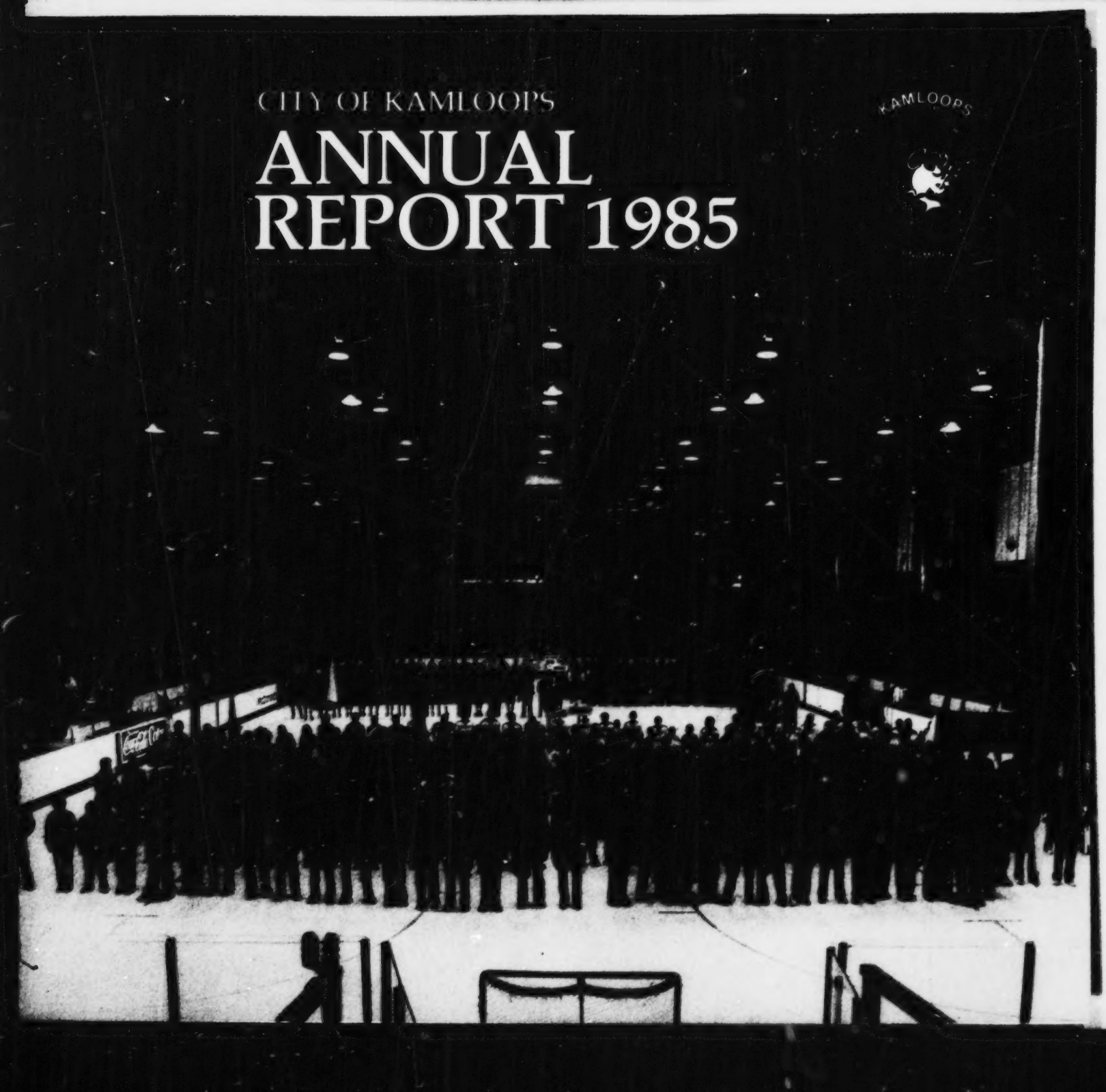
CITY OF KAMLOOPS

ANNUAL REPORT 1985



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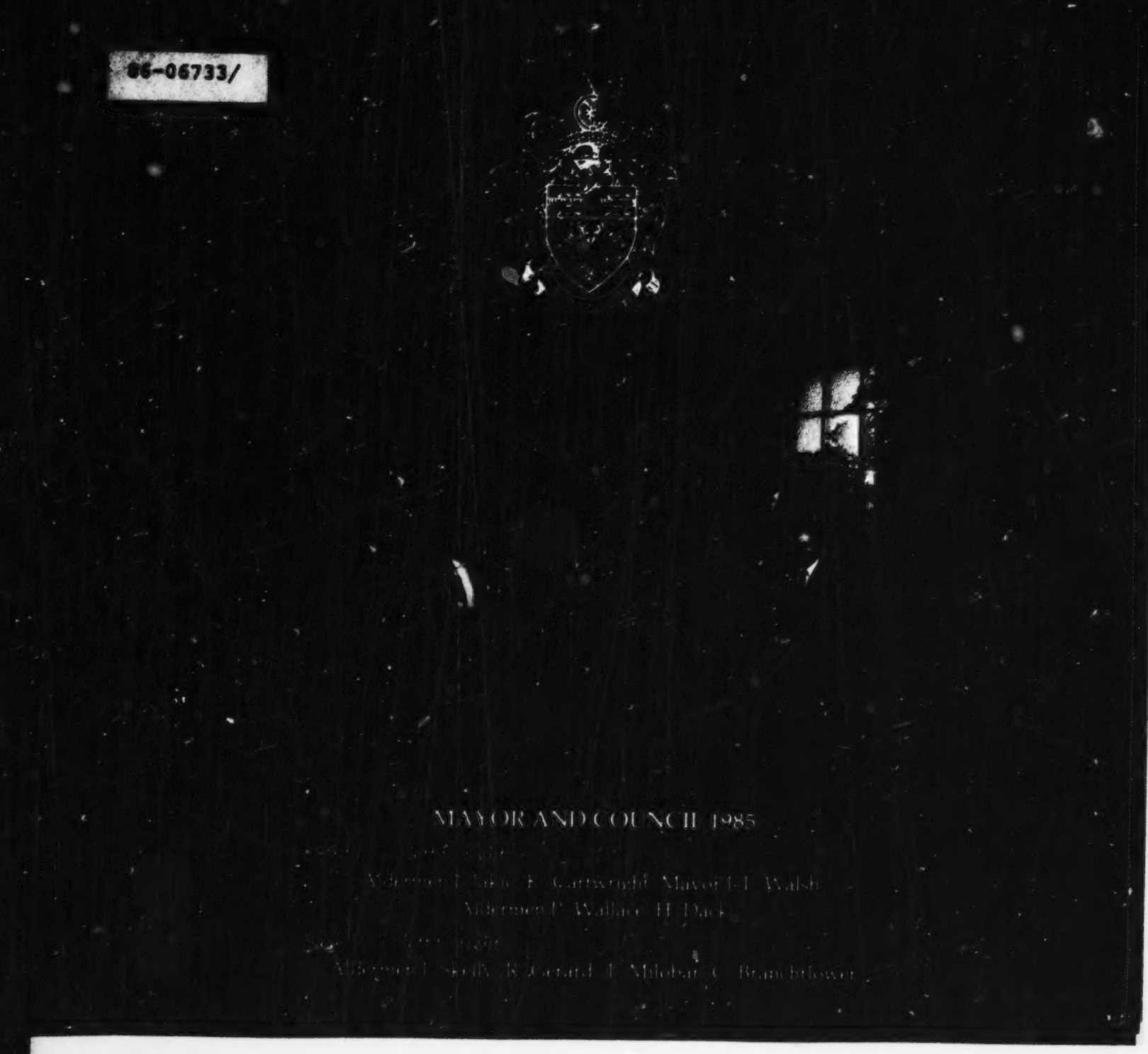

MAYOR AND COUNCIL 1985

Alderman J. Sibbit E. Cartwright Mayor J.J. Walsh
Alderman P. Wallace H. Dack

Alderman J. Smith R. Gerard J. Mulobar C. Branchflower

CITY OF KAMLOOPS

ANNUAL REPORT 1985

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ELECTED OFFICIALS 1985	BOARD AND COMMITTEE APPOINTMENT
MAYOR: J.T. Walsh	Economic Development Ad Hoc Committee Emergency Measures Committee Okanagan Mainline Municipal Labour Relations Association Thompson-Nicola Regional District Yellowhead Highway Association
ALDERMEN: C. Branchflower	Court of Revision Downtown Business Association/Downtown Parking Corp. Kamloops Exhibition Association North Shore Business Association
K. Cartwright	South Central Union Board of Health Thompson-Nicola Regional District
H. Dack	Court of Revision Emergency Measures Committee Thomspon-Nicola Regional District
R. Gerard	Chamber of Commerce Wildlife Park Society
I. Jakic	Advisory Planning Commission Parks, Recreation & Culture Commission Royal Inland Hospital Board
T. Milobar	Emergency Measures Committee Visitors & Convention Bureau
J. Skelly	Airport Advisory Committee Kamloops Exhibition Association Parks, Recreation & Culture Commission
P. Wallace	Court of Revision Okanagan Mainline Municipal Labour Relations Association Thompson-Nicola Regional District

ELECTED OFFICIALS 1986

BOARD AND COMMITTEE APPOINTMENT

MAYOR: J.T. Walsh	Economic Development Commission Emergency Measures Committee Okanagan Mainline Municipal Labour Relations Association Thompson-Nicola Regional District Yellowhead Highway Association
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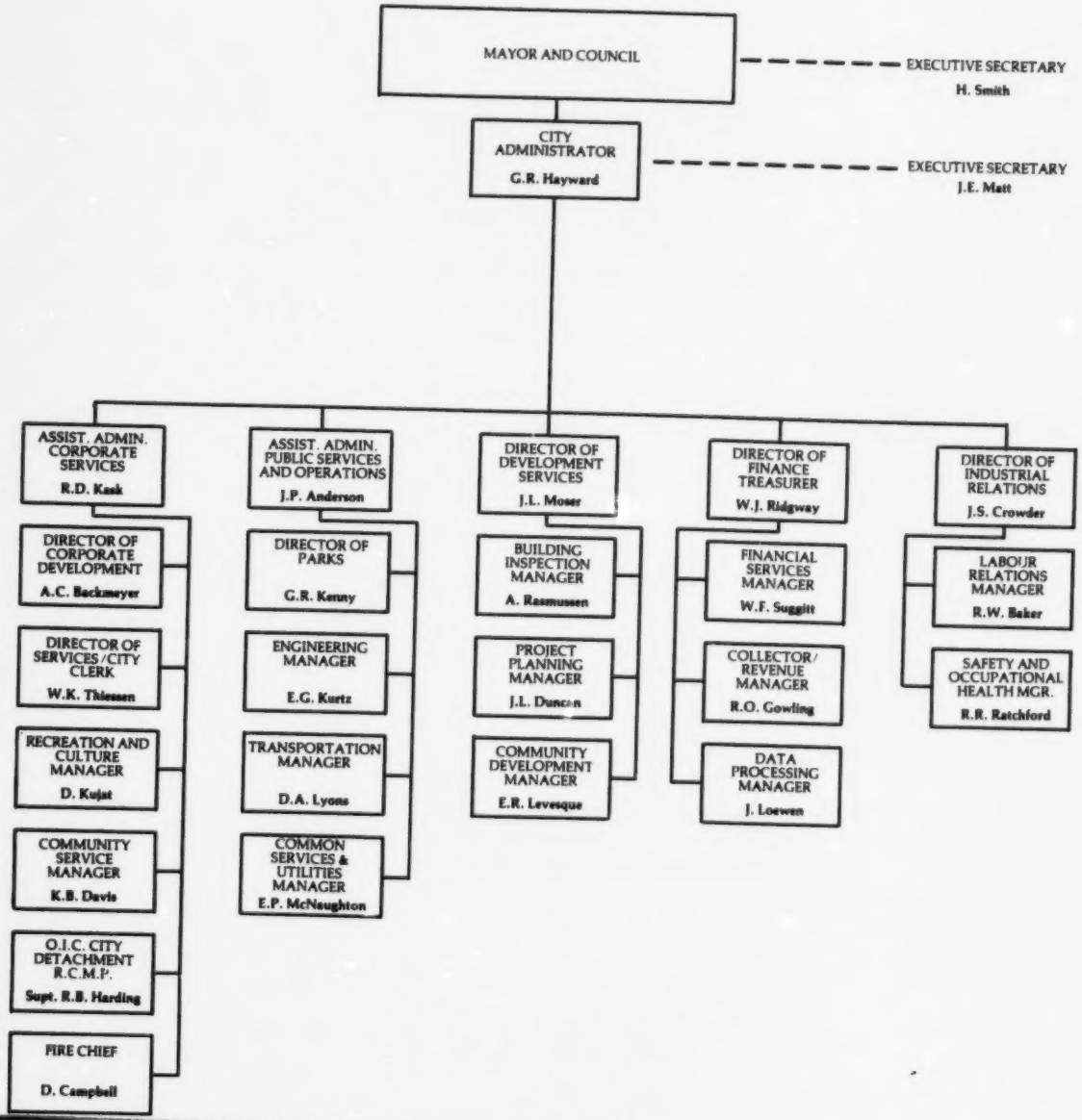
I. Jakic	Art Gallery Board Parks, Recreation & Culture Commission Royal Inland Hospital Board
J.T. Cowell	Emergency Measures Committee South Central Board of Health
J. Skelly	Airport Advisory Committee Kamloops Exhibition Association Parks, Recreation & Culture Commission
P. Wallace	Court of Revision Okanagan Mainline Municipal Labour Relations Association Thompson-Nicola Regional District

CITY OF KAMLOOPS

ORGANIZATION CHART 1985



OFFICE OF ADMINISTRATOR

Your Worship and Members of Council.

It is my privilege, on behalf of all members of City staff, to present you with the Annual Report for 1985. This past year continued the trend started in 1982 with high unemployment and a generally depressed economy. On the positive side, building activity improved considerably in 1985 and the outlook for 1986 is for increased construction and a slowly improving economy.

The achievements of the year are detailed in the accompanying branch and department reports. Most significant of these was the completion of the $11.0 million waste treatment plant which was officially opened by Mayor James Walsh and the Honourable Claude Richmond, M.L.A. for Kamloops, on September 10, 1985. This opening culminated almost 10 years of effort by a succession of City Councils, environmental groups, the Provincial Government and city staff. Preliminary operating results are very encouraging for the treatment works and both the spray irrigation and the pilot infiltration basin disposal facilities. Other noteworthy achievements include:

- The City has undertaken a new promotion effort aimed at the attraction of competitive and sports tournaments to the City. A substantial committment to market our facilities and promote the City has been approved.
- The Albert McGowan District Park was substantially completed and the Kinsmen Club commenced construction of a 2800 sq. ft. activity centre in the park. This facility will contribute significantly to Kamloops maturing as the Tournament Capital of British Columbia.
- The Museum and Art Gallery study was received and approved in principle.
- Fire losses were reduced significantly from $2.3 million to $1.2 million which is hopefully a long-term trend primarily due to the approved Building Code and our fire prevention efforts.
- The transit system showed a 13.7% increase in ridership which was the result of improved routing, transfer system and marketing. One result of this improvement was a reduction of approximately $100,000 in City subsidy of the system.
- City Council approved the first year of a $700,000 annual local street overlay program and dedicated the Housing Reserve Fund to this work.

In response to the sluggish economy City Council made a commitment to downsize and improve productivity of local government. Some of the more significant improvements include:

- Vehicle fleet reduced by over 10% and costs reduced by $370,000.
- Appealed grant in lieu of taxes received from the Federal Government for the Airport and received $30,000 more than first offered.
- Reduced management staff by 14 people, or approximately 20%.
- Reduced Workers' Compensation Board payments by approximately $60,000 due to our commitment to improved safety in the City.
- Implementation of office automation through improved utilization of the System/38 Mainframe Computer and introduction of five mini computers which reduced office costs and improved revenues in a number of areas primarily in the water and sewer utility.

In addition to the overall management staff reductions, 1985 saw a major change in the senior management staff of the City. Mr. G.R. Hayward, City Administrator, tendered his resignation in December effective January 17, 1986 following 7½ years of service. During this period City Administration was totally restructed and systems and procedures implemented which will serve the City for many years into the future. Fire Chief Maurice Smith retired and was replaced by Donald M. Campbell, who achieved the Chief's position after 18 years of service with the department. Mr. Neil McGregor retired after 35 years of service with the City, during much of which time he was the senior manager of Public Works.

Alderman T. Milobar resigned due to health reasons and for the first time in may years a bi-election was held in November 1985 with John Cowell being the successful candidate. During this same bi-election a referendum was held on Sunday shopping and was rejected by the electorate.

1986 will continue as a year of restraint for City government, however, the indicators are that the Kamloops economy has "bottomed out" and a slow but steady recovery will start this year. The City of Kamloops is contributing to this recovery through lower taxes, temporary elimination of development cost charges and tax incentives to new industries through the Partnership Agreement with the Provincial Government.

Respectfully submitted,

J.P. Anderson, P. Eng.
Acting City Administrator

Hockey at Valleyview Arena

Jam Can Bonspeil - Memorial Arena

Soccer in Barnhartvale

PUBLIC SERVICES AND OPERATIONS BRANCH

The Public Services and Operations Branch comprises three operating groups: the Parks Department, Utilities Division and Transportation Division; and two service groups: the Common Services Division and the Engineering Division. Management and staff of the Engineering Division are housed in the City Office building at 105 Seymour Street. The main yard is located on Mission Flats Road, just west of the Overlander Bridge with a satellite yard on McGill Road. The Parks nursery and greenhouse are situated on seven acres on Parkcrest Avenue. Centralized clerical support is provided in all major locations.

PARKS DEPARTMENT

Sections of the Parks Department include Parks Maintenance, Horticulture, Cemeteries and Office Administration.

There are presently 78 park sites within the City. Of these, 48 are developed requiring intensive maintenance, while 30 remain in a natural state.

Phase 1 of the Albert McGowan District Park was substantially completed with three ball fields, paved parking lot, and playground area included. The Kinsmen Club commenced construction of a 2,800 square foot Activity Centre with City assistance.

Vandalism costs were reduced from $9,800 in 1984 to $1,560 in 1985. The major area that experienced damage was Pleasant Street Cemetery, where 68 headstones were damaged or were removed from their bases.

Parks Maintenance Section

The Parks Maintenance Section's primary functions are to provide well-maintained leisure parks and athletic fields and to maintain landscaped portions on public lands.

In 1985 the Parks Department acquired additional maintenance responsibilities of 2.1 hectares of turf and 1.1 hectares of shrub beds resulting from the completion of landscape projects at Riverfront Community Centre, Exhibition Park, Halston Bridge approach, 9th Avenue Reservoir and the sewage lagoon site at Mission Flats.

Several irrigation projects were completed as well as undertaking renovations and necessary maintenance repairs to existing irrigation lines.

The Horticulture and North Shore Parks Maintenance crews have been relocated to the Central Maintenance Yard. This will strengthen communication and awareness of Parks Department operations throughout the Branch.

Horticulture Section

This section prepares and maintains floral displays and is responsible for the pruning of trees and shrubs throughout the City. To reduce costs associated with growing and planting of annuals, use of a wide variety of perennials was increased in 1985.

In 1985 Horticulture personnel planted 502 large trees, 1,600 shrubs and 26,000 plants for floral displays, as well as containerizing 250 trees for planting at Albert McGowan Park.

Cemeteries Section

This section is responsible for maintenance and interments in Pleasant Street and Hillside Cemeteries. The Sixth Avenue and Pioneer Cemeteries are maintained as passive areas.

In 1985, 225 interments took place in Pleasant Street and Hillside Cemeteries.

UTILITIES DIVISION

The functions of the Utilities Division are to supply and distribute water for domestic use and for fire protection, to collect, treat and dispose of sanitary sewage and to collect or divert runoff so as to minimize damage due to flooding. The water and sanitary sewer systems are operated as separate utilities with revenues raised through user rates and government grants. Funds from taxation are not used to assist in the cost of operating or expending these systems.

Water Utility

The City of Kamloops, with a few exceptions, owns and administers all water supplies within the City. From the original McIntosh System in 1894, supporting less than 1,000 people, the City-owned water utility has grown to supply approximately 60,000 people. The system consists of 45 pumping stations, 36 reservoirs and more than 435 km of pipelines. Domestic consumption in 1985 was 19,635,235 m^3 (4.3 billion gallons), an increase of 6% over 1984. The irrigation system in Noble Creek used 1,376,986 m^3. To pump and treat this volume of water required 28,123 kg of chlorine, 80,790 kg of fluoride and $698,881.00 worth of electrical power.

In 1985, Utilities staff was reduced by 5%, payment and overtime to effect emergency repairs was reduced by 20% and the amount of sick leave taken was reduced by 21%, all of which indicated improvement in productivity. The most significant Capital Project undertaken by City crews was the replacement of 4" diameter mains and plastic water connections done in conjunction with the "local street overlay program". Routine maintenance work involved the repair of 18 watermain breaks, 84 service connection leaks and the flushing of more than 138 km of main line.

Sanitary Sewer Utility

The City's sanitary sewage system serves approximately 48,000 people and consists of 37 pumping stations and 288 km of collection mains. The treatment system is comprised of aerated lagoons with phosphorus removal at Mission Flats and a spray irrigation and infiltration system at Cinnamon Ridge. Sewage collected and treated in 1985 was 7,580,474 m^3 up only slightly over 1984. The treatment consumed 25,510 kg of chlorine and 649,430 litres of alum.

The upgraded sewage treatment system was successfully placed in operation this year with system optimization continuing. Phosphorus removal averaged 71.4%. 3,431,989 m^3 of treated effluent was discharged to the river while 769,294 m^3 was irrigated on land at Cinnamon Ridge and 847,482 m^3 applied to the infiltration basins.

Service crews repaired 18 main line breaks, cleaned 45 blocked service lines and flushed 173 km of mains.

Drainage System

Regular maintenance of the storm system includes a spring and fall cleaning of all storm inlets and outlets, as well as after every major rainfall. We also cleaned 878 catchbasins. Several Capital Projects completed in 1985 will eliminate areas of flooding and reduce maintenance costs in the future.

TRANSPORTATION DIVISION

The Transportation Division is responsible for street maintenance and construction, traffic operation, collection and disposal of solid waste, and carpentry services.

Streets Section

The Streets Section maintains 450 km of streets, 50 km of lanes and 67 km of sidewalks.

During the winter months this section used 17,100 tonnes of sand and 494 tonnes of salt to ensure safe vehicle traffic throughout the city. Approximately 24,139 m^3 of snow as removed from the Central Business District. A total of 70.3 cm of snow as recorded for the year.

The hot mix asphalt patching program used 3,909 tonnes of asphalt. 156 lane km of lanes and 191 lane km of shoulders were graded and gravelled.

The 1985 sweeping program commenced on February 15. Three sweepers were utilized during the first sweeping which lasted for 7 weeks. The total amount of debris picked up off the streets, including spring cleaning, was 11,230 m^3. Approximately 13,986 lane km of roads were flushed.

Major capital work focused on a local road overlay and reconstruction program with an improvement value of approximately $750,000. Of the 21 streets overlaid, 11 required base reconstruction.

Traffic Operations Section

This section is responsible for sign fabrication and installation, traffic data gathering and traffic planning. During the year, 3,966 signs were fabricated in the Sign Shop including 1,276 traffic signs and 80 street signs. Approximately 249,000 metres of traffic lines were painted. In addition 7,300 metres of crosswalks, 234 arrows and 653 meter stalls were repainted.

A comprehensive traffic counting program was carried out during the snow-free months to gather necessary data to support traffic planning.

The Traffic Advisory Committee addressed and resolved 54 items during 1985.

Solid Waste Section

The Solid Waste Section carries out solid waste collection and disposal management within the City.

This section serves approximately 18,000 residential customers with once per week collection utilizing 7 one-man Shu-Pak trucks. The cost per residence per month was approximately $3.61. Due to reduced vehicle costs and other efficiencies the 1986 cost will be reduced to $3.25 per residence per month.

There were 763 commercial bins in service and 3 front-end loaders providing commercial collection.

During the year a total of 32,626 tonnes of solid waste was disposed of at the Mission Flats Landfill.

Carpentry Section

The Carpentry Section provides carpentry services to all City departments and is responsible for sidewalk construction and maintenance. There were 1,600 m^2 of sidewalks repaired and 255 m^2 of deteriorated walks replaced during this period.

COMMON SERVICES DIVISION

The Common Services Division provides assistance and facilities to all City departments and divisions. These services include Purchasing and Stores, Vehicles and Equipment Supply and Maintenance, Electrical, and Building Maintenance.

Vehicle and Equipment Section

This section provides and maintains all the vehicles and equipment necessary for the operations of all departments. The costs incurred by each individual unit, which includes repairs, maintenance, administrative overhead and contribution to the Equipment Replacement Reserve Fund, remonitored by a sophisticated computer program to ensure fair and equitable rates and charged to the individual departments.

These rates were reviewed in 1985 and adjusted to reflect current operating costs. These operating costs were reduced to such an extent that a budget surplus of $370,000 was realized.

Buildings and Electrical Sections

The Buildings and Electrical Sections provide building maintenance and electrical services to all City departments and buildings. Expenditures were reduced by $130,000 resulting in lower per square foot rental costs to the user Departments.

Purchasing and Stores

In 1985, approximately 10,450 purchase orders were issued for products, materials and services having a value of 12.7 million dollars. Construction tenders were worth 1.5 million dollars and material supply contracts 2.6 million dollars.

A computerized purchasing system is currently being finalized to improve efficiency and will be implemented in 1986.

ENGINEERING DIVISION

The Engineering Division provides professional engineering and technical assistance in the areas of parks, water and sewer utilities, drainage, roads and transportation, solid waste management and land development. Besides undertaking the management and design of capital works, general engineering assistance is provided to the operating divisions of the Branch and other Departments.

Planning, Design, Records Section

This section provides service to inter-municipal agencies and the general public. The planning component is required to ensure that roads, storm sewer systems and the water and sewer utilities are

improved and expanded in a cost-effective manner. During the past year the major upgrading of the sewage treatment and spray irrigation facilities was completed and placed in operation. The final cost is estimated to be about $11 million.

Drainage studies were finalized for the Rosehill/Owl Road and Dallas areas. Functional roadway studies were initiated for Schubert Drive and Halston Avenue and a pavement management report on the arterial road network was completed. A detailed traffic signal study was also finalized. A report on the land utilization rate at the Mission Flats Landfill was completed.

The Design component serves as the focal point for the production of in-house designs and estimates for capital works and miscellaneous projects. This year 43 projects with an estimated value of $1.7 million were designed in-house.

Serving as a data storage centre for utilities and roads within the City, the Records component provides information to users including the general public on a continual basis. This section has custody of 15,500 records and drawings and emphasizes maintaining the accuracy of this information. This past year the Large Scale Cost Shared Mapping program was completed.

Development Section

The Development Section co-ordinated responses to the Development Services Department on approximately 40 subdivision applications. 57 commercial development proposals, 52 landscape inspections and approvals, as well as many other general development enquiries. Review and approval of 80 new public utility applications was also undertaken during the year.

Field Services Section

This Section provides inspection and testing services for capital works projects and private subdivisions. Inspection and testing services were performed on 39 capital projects and one major subdivision. Inspections were undertaken in City road rights-of-way on work performed by Inland Natural Gas, B.C. Tel and B.C. Hydro. Approximately 53 sites were inspected to ensure clean up and conformance to City standards.

Gas monitoring at the abandoned Guerin Creek landfill was undertaken monthly and a year end report prepared. Ground water levels in Barnhartvale and Aberdeen Hills were monitored on a regular basis. A pavement evaluation report for local and collector roads was also prepared.

DEPARTMENT OF FINANCE

The role of the Department is two-fold; control and service. We act as the control arm of both Council and Administration to ensure that expenditures are within the approved budget and authorizations. Coincidentally, the Department provides service to the taxpayers through the Revenue Section and to the Administration through information systems and financial reports.

FINANCIAL SERVICES DIVISION

The Division is responsible for planning, budgeting, accounting and financial reporting.

Financial Planning and Budgeting

The budgeting system and reports contributed to reducing the 1986 budgeted tax requirement by 5%. The Budget Section implemented a more effective system of budgeting for monthly and hourly vehicles. Many of the reports and schedules that comprised the Council Provisional Budget package were converted to micro-computer applications.

With the exception of general liability coverage the City was able to purchase insurance coverage at reasonable rates. Although liability insurance rates are excessive because of the current "distressed" state, we do have coverage, whereas some municipalities in British Columbia are unable to obtain liability coverage. Many municipalities are discussing banding together to form self-insurance pools.

Personnel changes resulted in staff members widening scope and responsibilities.

The average interest rate of 10.07% on invested surplus cash averaging $26,372,000 produced interest income in excess of $2,600,000.

Accounting and Financial Reporting

Publication of accurate and timely reports assisted the line managers in controlling their expenditures.

The use of a micro-computer has provided invaluable assistance with several applications being maintained on a monthly or yearly basis.

Preparatory work was done to facilitate the implementation of a new on-line Payroll and Accounts Payable System.

A reorganization of certain accounting duties allowed us to better utilize staff and have trained back-up available for coverage.

DATA PROCESSING DIVISION

The Division handles all designs, analysis and programming of computer systems and is responsible for operation of the Data Centre.

System Operation

The system consists of a central processor with 24 visual display terminals and three printers. There are an additional six micro-computers throughout the organization.

System Design

Development work in 1985 concentrated mainly on customizing three purchased software packages for our own use. The Tax Billing System was installed in time to produce 1985 tax bills, but final modifications to the system will not be complete until early 1986. The new Employee Management (Payroll) System has undergone extensive modifications to meet our needs, and will be implemented during the first quarter of 1986. The on-line Accounts Payable System went live at the beginning of 1986, and work is proceeding on the Purchasing module.

In-house development in 1985 saw two systems successfully implemented - a Parking Control System and a Vehicle Maintenance System for use in conjunction with the Vehicle System installed in 1984.

An on-line Business Licence System is being installed, and along with the Tax Billing System will form the basis of an integrated Property Information System. The next phase will be the on-line Utility Billing System scheduled for implementation in 1986.

A total of six micro-computers were in use in various departments by the end of 1985, and we expect that number to double in 1986. Many of these PC's will be capable of communicating and exchanging data with our mainframe, and with each other by

the end of 1986. We also look forward to exploring other areas of communications in order to provide direct access to various data centres for financial and other information essential to the management of our city.

REVENUE DIVISION

The Revenue Division is responsible for the billing and collection of taxes, utility rates and other receivables.

Implementation of the new on-line Tax Billing System was a major undertaking this year. The new system allows instant access to property and tax information as well as on-line updating of records and payments.

Property tax collections were 95% of the levy compared to 90% in 1984. The taxes outstanding on properties that went to Tax Sale were $869,748 compared to $918,624 in 1984. Of the 88 properties that were included in the September 30 Tax Sale, four were sold at auction and 32 had been redeemed by December 31.

This year saw the successful completion of our appeal to the Federal Municipal Grants Review Committee regarding Federal Grants-in-lieu of taxes. As a result of this appeal, the Committee agreed to increase the assessed values of the Airport retroactive to 1983. The effect of this reassessment has increased the City's portion of the Federal Grant approximately $30,000 (20%) per annum, with a similar increase in revenue for the School District.

OUTLOOK FOR 1986

Office automation is the key to increased productivity and improved customer service within the Finance Department and other office environments in the City and we will continue to expand the use of micro-computers and the development of computer systems, thus helping the various city departments in their effort to provide quality service.

DEVELOPMENT SERVICES DEPARTMENT

1985 was a year of major change for the Development Services Department. As a result of staff reductions and subsequent program re-organization, the Department was restructured into two Divisions: Building Inspection and Community Planning. The Community Planning Division is further divided into the Project Planning section (responsible for the day-to-day development approval process, short-term planning projects and the City's real estate function) and the Community Development section (responsible for long-range community planning and economic development).

During the year, there was a gradual improvement in building activity and development compared to 1984. This was reflected particularly by the increased number of commercial projects initiated by the private sector (e.g. the proposed mega-market and related retail developments on Summit Drive and commercial developments along Eighth Street and Tranquille Road). Similarly, requests for subdivision, amendments to the Zoning By-law and development permits were all up from the previous year.

In 1985, the Development Services Department completed the **Eighth Street Corridor Plan** and subsequent zoning changes, and prepared a comprehensive demographic summary of the community entitled **Kamloops: A Profile.** The introduction of computer programming and updated brochures of the development approval process were also accomplished in 1985 in order to further improve the level of information and service available to the public. During the year, City Council continued to simplify the approval system by eliminating development cost charges and disbanding the Advisory Planning Commission.

BUILDING INSPECTION DIVISION

Building activity increased noticeably from 1984 to 1985 with total permit values rising from $12.99 million to $17.61 million respectively.

During the year, the biggest increase in building activity occurred in the commercial category. Nineteen permits were issued for new commercial developments with a permit value of $2.91 million (up from seven new commercial permits valued at $0.7 million in 1984). Similarly, there was an increase in commercial alterations and additions with a permit value of $5.30 million and $1.34 million respectively. Thus, commercial developments in 1985 had a total permit value of $9.55 million, an increase of over $7 million from 1984 figure of $2.5 million. Included among these developments were: renovations to the North Hills Shopping Mall; the 300 Columbia Street Complex; the Royal Bank building at 789 Fortune Drive; several retail developments on Summit Drive; a convenience store / fuel bar on Eighth Street; and the first phase of the Moly-Cop plant at Campbell Creek.

The 1985 number and value of institutional building permits declined from the previous year. In 1985, 18 institutional permits were issued valued at $2.50 million, down from 25 permits with a value of $4.35 million in 1984.

Residential development trends remained fairly constant in 1985. A total of 59 single family dwelling building permits were issued, but generally homeowners tended to renovate or remodel their homes rather than construct new dwellings. As there continued to be a surplus of multiple-family dwelling units and mobile home sites, interest in these forms of residential construction was not renewed in 1985.

COMMUNITY PLANNING DIVISION

Project Planning Section

Subdivision

In 1985, 39 new applications for subdivision were submitted proposing to create 101 lots. This was a substantial increase from 1984 which saw the submission of 28 applications proposing 40 lots. Of the 39 new applications in 1985, 14 were granted final approval creating 20 lots; 15 were given conditional approval; three preliminary applications are still being processed; five applications have been closed and only two subdivision requests (for three lots) were refused.

Zoning By-law Amendments

In 1985, 39 amendments to the Zoning By-law were initiated by both the City and property owners, up slightly from the 36 processed during 1984. Amendments approved in 1985 addressed several significant proposals including; a mega-market and adja-

cent small shopping mall development on Summit Drive; a shopping centre on Hillside Drive; a neighbourhood pub in Rayleigh; a used car lot at 517 Tranquille Road; and a mini-golf course / amusement centre in Valleyview. Amendments were also made to expand the range of uses permitted within certain zoning classifications and to permit specific development proposals such as the sale of convenience/take-out goods at the Petro-Canada service station at 411 Tenth Avenue and at the Waymark Chevron station in Heffley Creek and the addition of a fast food outlet to the Happy Valley Food Store in Barnhartvale.

Four new zones were added to the Zoning By-law in 1985. The P-7 (Funeral Homes) zone was created to address the planning considerations related to the siting of funeral homes. The new zone will permit construction of a funeral home on Leigh Road. The C-9 (Arterial Commercial) zone was adopted to accommodate a limited range of retail and service commercial activities along arterial routes. The C-9 zone has been adopted for the 1300 block Summit Drive. The C-10 (Eighth Street Corridor Development) zone was adopted to encourage new developments of a commercial or mixed-use nature along Eighth Street. Finally, the C-11 (Professional Practice Conversion) zone was adopted permit and regulate the conversion of existing single family housing stock for professional practice uses.

Development Permits

Seventeen Development Permit applications were processed in 1985, an increase of three over the previous year. Of these permits, 10 were intended to facilitate commercially-oriented developments while the remaining 7 permitted the addition of an industrial storage shed; development of an industrial complex; and addressed residential and institutional developments.

Real Estate Management

The real estate function encompasses the management of the City's real estate assets and interests, including the acquisition, appraisal, development, leasing and marketing of City-owned land. 359 property management files were maintained in 1985, representing approximately 1044 hectares of land.

Subdivision and capital work projects, although improved somewhat from 1984, continued at less than traditional levels. This resulted in the City's land inventory remaining fairly constant in 1985. However, there was an increase in the inventory of 7.75 hectares involving 15 parcels. Of these, eight parcels were acquired through the tax sale process, two were acquired through subdivision, and five were purchased. Land was acquired for the future expansion of the City's public works complex and riverfront park, and for lots in Rayleigh to accommodate community sewage disposal systems. Total land purchases in 1985 amounted to $124.000. There were no land sales. Three properties acquired in 1984 through tax sale were redeemed by the original owner, resulting in a reduction of City land inventory of 0.3 hectares.

Other real estate activities during 1985 included the renewal or issuance of a number of leases; negotiations for acquisition of land for road widening in the 1300 block Summit Drive; a road exchange of C.N. double tracking adjacent to Ord Road; negotiations on Barnhartvale properties to obtain permission to test for suitability of a rapid infiltration site; and the co-ordination of appraisals on Kingston Avenue properties for the potential sale of two lots.

In addition to the aforementioned activities, the Project Planning section completed the **Eighth Street Corridor Plan**, which was adopted as a component of the **Official Community Plan** by City Council on June 25, 1985. The intent of this plan is to expand the development options while protecting the carrying capacity of this major arterial route. Another major project was to review and keep abreast with **Bill 62, Municipal Amendment Act, 1985,** which was enacted on December 2, 1985.

In 1985 the Project Planning section continued its efforts to streamline and clarify the development approval process. This involved the production of new brochures outlining the procedures for subdivision, rezoning and development permit applications; a review of fence height regulations and the completion of a pamphlet outlining the revised siting regulations for accessory buildings in residential areas.

Finally, as part of its day-to-day regulatory responsibilities, 29 preliminary development proposals were processed; 7 Agricultural Land Reserve applications were reviewed and forwarded to the Provincial Agricultural Land Commission; two zoned items referred from the Thompson-Nicola Regional District were responded to; and 168 new sign permits applications were processed during 1985.

Community Development Section

Community Planning

With the reduction of staff and the integration of the community planning and economic development functions, fewer long-range planning projects were undertaken in 1985.

In the first part of the year an inventory of all the available land in Kamloops and the current status of servicing infrastructure was completed. A detailed demographic study of the city and its neighbourhoods was also completed, with a population/labour force model being developed on the computer. All of this information was subsequently incorporated into the document entitled **Kamloops: A Profile.** This profile already has been used extensively by local educational institutions and the private sector for business planning.

In 1985, the Community Development section commenced work on the **Southeast Sector Plan.** Preliminary work has been completed on this (i.e. resource inventory, draft terms of reference) and it is anticipated that the project will be completed in 1986.

Economic Development

In February 1985, City Council formed an Economic Development Ad Hoc Committee to examine the program and structure of economic development. The Committee delivered its report to City Council in June. In addition to recommending that the function remain within the municipal structure, it proposed a range of activities which should be included in a municipal economic development function, a means to achieve accountability to City Council and the community, and mechanisms to evaluate the program. City Council adopted these recommendations, which provided the Development Services Department with the direction needed both to identify workload for 1985/1986 and to restructure the economic development function within the Department. During this period of review and restructuring, a variety of activities were carried out.

(a) Working with the Community

From a variety of sources, but principally from the Economic Development Ad Hoc Committee's report, the message was delivered that economic development activity had to involve the community. To achieve this and to provide guidance to the effort, City Council established an Economic Development Commission. The Commission membership represents a wide spectrum of community interests and will assure both City Council and staff that community support is present for the program's activities. In addition to the Commission, Department staff have begun building a renewed relationship with community groups. This has included meeting with the Kamloops Real Estate Board, the Kamloops Home Builders Association, and a committee of the Chamber of Commerce.

(b) Provincial/Municipal Partnership Program

On July 9, 1985 the Province and City Council signed the Provincial/Municipal Partnership Agreement. The agreement offers limited tax incentives for new industrial uses. It also provides cost sharing grants for certain promotional activities. The Moly-Cop plant will be the first beneficiary of the property tax reductions contained in the agreement. In addition, the City's new display booth was cost-shared.

(c) Responding to Information Needs

Investment planning and service delivery have an insatiable need for information. One of the ways the section has responded to this need has been to develop a flexible population projection model. The results of this model have been included in the comprehensive demographic study of the City entitled **Kamloops: A Profile.**

Throughout the year staff responded to approximately 250 requests for information on Kamloops. These requests represent very diverse interests in the city. Some requests concern the economy for purposes of mortgage renewal or loan confidence; some originate from persons wishing to buy a business; others require information for feasibility studies; and some requests originate with persons who have been transferred to the city.

DEPARTMENT OF INDUSTRIAL RELATIONS

The Industrial Relations function reporting to the City Administrator, is responsible for determining and conveying matters of law and internal City policies in respect to human resource management, management development, personnel administration, compensation, accident prevention and occupational health, and labour relations. This department is charged with the implementation, accountability and continuing performance to operating policies and procedures by staff throughout the City in matters of industrial relations.

Labour Relations

Relations with Local 913 of the International Association of Firefighters have continued toward pro-active consultation, coincident with the appointment of a new Fire Chief (from within the ranks of the Department) and a change in executive members of the Association.

A positive and co-operative relationship between C.U.P.E. Local 900 and the City has facilitated the resolution of both current and long-standing issues during 1985. Open discussion aimed at minimizing the effects of "downsizing" and the resolution of over 50 grievances were highlights.

Personnel Division

The City's continued commitment to restraint was evidenced by the re-organization of the Management Group which led to a reduction of 14 management staff. Staff level in the Management Group is currently at its lowest level since 1974.

Restraint measures affected recruiting levels during 1985 to the degree that internal promotions, transfer and staff placements accounted for over 95% of the more than 680 transactions in the Personnel Division. The Personnel Division also processed a record number of layoffs and recalls during 1985.

The total number of employees on staff as of 1985 December 31 was 470, compared to 491 on the same date in 1984.

City Council continued its policy of paying tribute to employees by recognizing long-term service. Awards were presented in 1985 to employees with 15 or more years of service.

Retirees

Neil McGregor (35 years)
Frank Cosentino (33 years)
Leonard Gatin (30 years)
David Simpson (30 years)
Lawrence Dick (23 years)
Arthur Osborne (21 years)
Carlo Pellizzon (20 years)

Douglas Gallaher (12 years)
Roland Garand (12 years)
Frank Jones (11 years)
Lucien Chouinard (10 years)
Lyall Mearns (10 years)
Gilbert Johnson (8 years)

30 years of service

Frederick Gaber
Robert Grant

25 years of service

James Watson
Ernie McNaughton
Alex Backmeyer

20 years of service

John Muir
John Noel
Pietro Bittante
Dennis Samila
Leonard MacKay
George McIntrye
John Scott
Meredith Scott

15 years of service

Alan Woodbury
Steve Booy
Muriel Belisle

Occupational Health and Accident Prevention Division

During 1985 the Occupational Health and Accident Prevention Division continued to provide consistent service and development of the City's commitment to accident prevention.

As a direct result of prior years commitment to occupational health and accident prevention the City of Kamloops will experience a net decrease in WCB premiums for 1986 of approximately $60,000.00. The reduction takes the current premium from $2.41 per $100 of payroll to $2.01 per $100 of payroll or the equivalent of a 16.5% cost reduction. This improvement is a clear indication of the high level of commitment to safe work habits by employees of the City.

Human Resource Development

Following implementation in 1984 of the "Success Planning Program" for the development and strategic assignment of management resources in the City's operations, 1985 brought about the development and implementation of a new managerial Performance Evaluation Program. 1986 will see introduction of Succession Planning which is necessary to facilitate the planned development of management staff to meet short and long-term corporate priorities.

CORPORATE AND COMMUNITY SERVICES BRANCH

City Clerk / Corporate Services Division

This Division is comprised of three sections: Legislative, Office Services and Corporate Services. The Legislative Section performs the statutory requirement of the City Clerk, and in that function, processes all of the business of Council, all by-laws, handles Council correspondence, and maintains liaison with other municipalities and ministries of the Provincial Government. The Office Services Section is responsible for all centralized office support systems; Print Shop and reproduction service; courier, mailing requirements; telex and telephone systems; word processing; records management and microfilming. The Corporate Services Section is responsible for the operation of Business Licensing; sale of municipal licence plates and the City's transit system.

Office Services

The Office Services Section has had a successful year having maintained a good level of service. The first phase of a uniform file classification system for all City departments has been completed and the system will be implemented early in 1986. Word Processing capabilities were upgraded with the installation of a new system. Standarization to 8½" x 11" paper in 1984 has resulted in savings to the City in mailing costs. The Kamloops Exhibition Association, Museum and Art Gallery were added to the City's Centrex telephone system resulting in cost savings.

Corporate Services

The Corporate Services Section is responsible for the regulatory functions of business licensing. A new fee structure was implemented effective January 1, 1985 to provide greater equity between the 60 categories of licence. There were 713 new licences issued, a decrease of 2% from 1984. 1985 licence revenue totalled $498,023.00 compared to $566,000.00 in 1984. The decrease in revenue is a result of a City Council decision to reduce business licence fees by 10% effective January 1, 1985.

Transit

Public Transit

Transit costs in 1985 were 2% above budget due primarily to heavier than anticipated fleet maintenance. Four engine overhauls were required, two more than anticipated, and a number of minor overhauls and major vehicle inspections were also completed. As a result, maintenance costs were 19% above the original budget of $190,000. The other major expenditure overage was in service contingency where increased fuel costs, primarily in response to a series of fuel tax increases in the last four months of 1985 resulted in a total expenditure of $31,169, an increase of $10,983 above budget.

Ridership rebounded strongly from 1984 to a record 1,170,270 passengers in 1985, a 13.7% increase over the initial 1985 estimates. The net impact of a large ridership increase and resulting revenue increase was to reduce the City's share of costs to $569,375 from $631,049 in the 1985 budget. This represents a full 21% decline from the $720,808 municipal share recorded in 1984.

All performance indicators showed positive gains in 1985. Cost recovery climbed to 29.2% from the 26% budgeted and rides per revenue hour increased to 28.8% from 20.9%. Further performance increases are anticipated for 1986 while the City's share of the deficit is expected to remain at the 1985 level.

Custom Transit

Custom Transit serves the handicapped and the elderly of our community. In 1985 operating hours and fleet size were increased to accommodate the daily transportation needs of former residents of the Tranquille facility now living in group homes throughout the City.

In 1985, the Kamloops Custom Transit system provided 38,184 trips at a productivity level of 4.7 trips per hour. These figures are similar to the levels achieved in 1984. The number of trips is expected to increase by 45% in 1986 as the service begins to accommodate the transportation requirements of former residents at Tranquille. Due to the group travel characteristics of these clients the overall performance of the service is expected to improve to 5.5 trips per hour. Two leased vehicles have been added to bring the fleet total to seven.

Total costs in 1985 of 5% above budget due entirely to additional

fuel and maintenance costs. The 30% increase in the 1986 budget reflects expanded service hours to accommodate the former Tranquille residents and additional vehicle lease fees. The cost recovery is expected to climb to over 19% in 1986 and result in a local share of $41,285.

COMMUNITY SERVICES DIVISION

As well as providing effective and efficient service in Animal Control, Parking Control and Security Patrols of City-owned parks and buildings during 1985, the Community Services Division expanded its role to include general By-law Enforcement assistance to all City departments. Administration of the Kamloops Emergency Program was also incorporated into this Division's responsibilities.

The Animal Control Section dealt with 8,868 files (impoundments, euthanasia, complaints investigated, licences sold and violations issued) and received $67,108.00 in revenue, up 10% from last year.

The Parking Control Section issued 32,211 parking violations, down 16% from 1984 and collected parking tickets, court fines and meter collection revenue in the amount of $199,354.00

During 1985 Security staff carried out 24,376 security checks and investigated 36 cases of reported or discovered incidents (vandalism, loitering, drinking, theft, etc.). Compared to 1984 acts of vandalism and related offences to City-owned property were down 64%.

The By-law Enforcement Section processed 3,365 cases through the By-law Court during 1985.

Kamloops Emergency Program

The City sponsored Search and Rescue group conducted 14 operational and 21 training exercises which resulted in the rescue of 15 lost hikers, skiers and hunters and the recovery of four bodies.

R.C.M.P., Fire, Ambulance, hospital, airport and Human Resources Department personnel participated in two full-scale emergency training exercises involving school bus rescues and a simulated airplane crash.

CORPORATE DEVELOPMENT DIVISION

Special projects and studies undertaken during 1985 included completion of a lease with Cariboo College for the use of Allan Matthews School, the review and updating of the City Council Policy Manual, acting as City liaison to the P.L.U.R.A. Society on the establishment of an inter-denominational complex in the Aberdeen Hills area and participation on the committee to establish future needs for a museum / art gallery facility.

RECREATION AND CULTURE DIVISION

This Division is responsible for operation, maintenance and scheduling of all arenas and aquatic facilities. Community recreation programs are provided through the scheduling of community centres, the City's playing fields and parks, and fields provided by School District #24. Assistance, resources and management advice are made available to the Kamloops Art Gallery, the Museum, the community's Sagebrush Theatre and the Parks, Recreation and Culture Commission.

A wide variety of programs were offered to meet the recreational needs of a broad cross-section of citizens. The use of recreational facilities and the number of people participating in programs increased in 1985. For the first time summer programs were introduced to actively involve teens. This summer saw the introduction of the Blazers' Hockey School and Summer Curling School and Bonspiel. A community centre concept was begun at the Westsyde Pool facility with the creation of a fitness room and the introduction of new programs.

Kamloops was declared "Tournament Capital" of B.C. and recreation staff act as advisors to the committee formed to promote this concept.

Kamloops Museum and Archives

1985 was a productive and important year for the Kamloops Museum and Archives. The completion of the facility planning study with the Kamloops Art Gallery, which looked at a new building option, was received and approved by City Council.

Attendance to the Museum in 1985 remained fairly constant

compared to the previous year at 18,567, but the number of school class visits and total number of students showed an increase. The most dramatic increase in the use of the Museum was in the archives. Over 706 researchers, 183 or 26% more than 1984, used the facility in 1985. Every year for the past 5 years has shown a large increase which reflects the accessibility of the archives by the public and promotion of this part of the operation.

Collections continued to expand. The major development in this area was the transfer of over 900 artifacts from the Kamloops Railway Museum Society to the Kamloops Museum and Archives. The artifacts were used in the development of a new permanent exhibit on the railway history of the area featuring part of the former CPR station at Chase which was previously salvaged. Appropriately it was the Centennial of the completion of the CPR in 1985 which was highlighted by exhibits and events in the Museum.

Kamloops Art Gallery

In 1985 a total of 11 exhibits were presented, 6 organized by the Gallery and 5 were touring exhibits from other institutions. The exhibits drew approximately 19,000 visitors to the Gallery, a slight increase over the previous year.

Popular exhibits included "Meanwhile Back at the Ranch" and "The Look of the Land", a collection of contemporary local paintings. A pilot project involving Grade 2 and 7 students (from School District #24) visiting the Gallery, was developed and will be implemented in 1986. The Gallery continues to operate on the provision of grants totalling $104,719 and self-generated funds of $25,205.

Sagebrush Theatre

The Sagebrush Theatre total attendance for 1985 was 62,536 down slightly from the 1984 total of 63,610. Significant upgrading was done to the facility during 1985 by the addition of a computerized lighting system, the laying of a new stage floor and the installation of a new 32 foot cinemascope screen.

The Sagebrush Theatre is operated by the professional Western Canada Theatre Company through a management agreement with the City of Kamloops.

FIRE DEPARTMENT

The Kamloops Fire Department is responsible for the protection of lives and property of the citizens of Kamloops. In addition, the Department also provides an effective rescue service, assistance to the British Columbia Ambulance Service, public education on fire safety, inspection of buildings as required by the Fire Services Act and City By-laws, and provides information and advice on the supply of water and new development projects.

Fire Suppression

The 80 paid and 46 Volunteer members of the Fire Suppression Section responded to 1,466 emergency calls in 1985, up slightly over 4 percent from the previous year.

The dollar loss was down approximately 48 percent from $2,340,696 in 1984 to $1,216,919 in 1985. There was 1 death and 11 injuries, a reduction from the 4 deaths and 22 injuries of the previous year. The fire suppression staff also carried out 782 of the regular fire safety inspections and completed 10 pre-fire plans.

Fire Prevention

This Department is the section having the greatest contact with the general public and is composed of four members and one clerk-typist. Regular fire safety inspections of assembly, institutional, residential, commercial and industrial properties increased to 1,595, up from the 1,393 inspections conducted in 1984. Fire Prevention staff attended and made presentations to 149 community groups on various fire safety related topics, reaching a total of 3,800 persons. The Grade 4 Fire Safety Program accounted for 60 of the groups and 2,052 of the persons. Other inspections and services such as evening inspections, final occupancy inspections, business licence approvals, building site inspections, complaints, fire drills and such, increased 2,602, up 14 percent from 1984.

Training

The two members in this division are responsible to organize and co-ordinate the training of both paid and volunteer staff, as well as supervision of the In-service Inspection Program.

Special Assignments

A Fire Department support function supervised by one member. Duties include monitoring the City firefighting water supply, pre-fire planning specific target hazards, and maintenance of all Fire Department Maps including a co-ordinated fire dispatch card system used by the 911 staff.

Mechanical

A one member section responsible for the maintenance and repair of all small equipment, forcible entry and hand tools, in addition to the 26 vehicles in the Department.

Administration

Two administrative personnel who, with the support of a secretary, provide the direction, resource management and budgeting function for the operation of the Fire Department.

Chief Maurice Smith retired at the end of January and as a result of a training and development program, Donald M. Campbell was appointed Fire Chief.

R.C.M.P. CITY DETACHMENT

The Royal Canadian Mounted Police provide policing services to the City of Kamloops under contract. The Detachment is comprised of 91 regular members, 20 civilian members and 23 full-time municipal employees. There are also 14 part-time municipal employees. The Detachment resources are divided into several operational and administrative units, as listed.

General Duty

Uniformed policemen who maintain regular vehicle and some foot patrols and respond to the majority of incidents reported. They work in 12-hour shifts with 24-hour coverage, 7 days a week.

General Investigations

10 member, plainclothes section who deal primarily with complex and time-consuming cases, and includes a 1 man morality unit specializing in sex-related crime and 1 fraud unit.

Traffic Enforcement Unit

A highly visible unit of 12 members responsible for accident investigation, and the orderly movement of traffic.

Break, Enter and Theft Detail

4 member plainclothes unit specializing in the investigation of break, enter and theft.

Drug Enforcement Detail

4 member plainclothes unit to deal with the use of illicit drugs and related crime.

Identification Section

A 3 man technical unit that works in conjunction with the Sub-division (District) office unit. They attend crime scenes to gather technical evidence to support evidence obtained via investigation.

Police Service Dog Section

A team of 1 dog and 1 dog handler which assists in searches for suspects, lost children, lost and stolen articles, etc.

Community Policing / Crime Prevention Unit

Two regular members who research crime trends and design or select available programs to prevent crime and to assist the community in protecting itself. Also, they conduct or arrange lectures to schools, groups, service clubs, etc., and arrange seminars relating to defence against various types of crime. Objectives also include the enhancement of relations between the police and the public.

Training

A 1 member unit who conducts and arranges many and various training programs to keep policemen up-to-date on changing

enforcement requirements and to improve expertise in operations. This member also supervises a 23-member auxiliary unit.

Auxiliaries

23 volunteers from the community, uniformed and partially trained, to supplement regular police resources in emergencies and to assist in special events when regular resources are inadequate.

Guard Room

5 full-time guards and matrons, and 10 part-time municipal employees who maintain supervision of persons in police custody.

Response Centre

A Provincially-funded unit of 20 civilian members of the R.C.M.P. who handle telecommunications and radio for the local detachment as well as 18 other detachments in the district. They also maintain the 911 emergency telephone system and dispatch all police and fire calls.

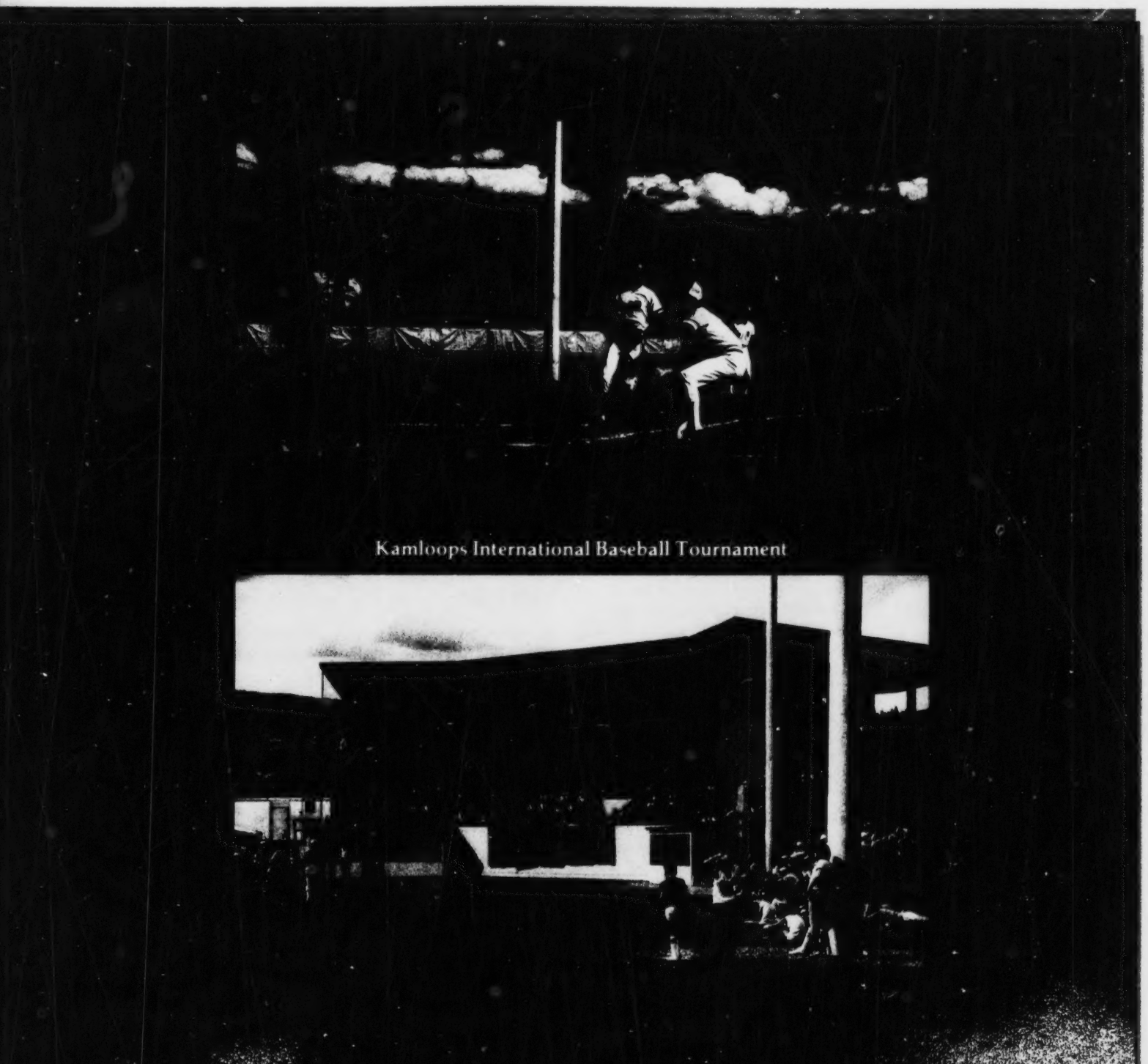
Administration

The Detachment responded to 28,443 occurences. This reflects a slight reduction in total crime statistics for the year. The City did not experience any murders during 1985. No particular trends in crime patterns are noted. The rather favourable situation in relation to enforcement statistics is related to a continuing poor economic climate.

Traffic incidents were down, due to the economic conditions and reduced driving and increased enforcement as resources are more available from other areas.

The Traffic Section was moved to 48 Victoria Street West. This improved accommodation for the unit and made much needed space available for other units.

Implementation of the new Police Information Retrieval System (P.I.R.S.), a computerized index and filing system, has improved immediate access to local and outside information.



Kamloops International Baseball Tournament

TREASURER'S REPORT

The City Council
City of Kamloops
Kamloops, B.C.

Your Worship and Members of Council:

I am pleased to present the Financial Statements for the fiscal year ended December 31, 1985 as prepared by my staff and audited by the firm of Thorne Riddell.

The General Revenue Fund had a deficit of $720,849. The anticipated deficit of $1,758,000 did not occur due to implementation of expenditure and staff reductions.

The Water Utility Revenue Fund recorded a deficit of $344,042.
The Sewer Utility Revenue Fund recorded a surplus of $371,659.

The following is a comparison of 1984 and 1985.

I. GENERAL REVENUE FUND

a) **Grants in Lieu of Taxes:** The assessed value of the airport was increased significantly for the current and prior years though an appeal to the federal assessment board. This resulted in a $109,000 increase in revenue.

b) **Sale of Services:** Transit revenues were up $118,000. Environmental Health Services revenue was down by about $110,000 due to reduced commercial garbage service.

c) **Other Revenues from Own Services:** Business licence revenue was down $87,000 due to the economy. Return on investment was down $87,000 due to reduced rates of return. Lower levels of unpaid taxes reduced interest revenue.

d) **Transfers from Own Reserve Accounts:** Payroll benefits payable were funded by $746,000 from reserves.

e) **General Government Services:** Payroll benefits payable were recognized for the first time in the amount of $1,317,613.

f) **Environmental Health Services:** Commercial collection costs as well as vehicle costs were reduced by $204,000.

g) **Environmental Development Services:** Expenditures were reduced by $125,000 through planned reduction in activity and long range planning.

h) **Fiscal Services:** The exchange rates on U.S. and Swiss dollars increased expenditures.

II. WATER UTILITY REVENUE FUND:

a) **Revenue:** The hot summer and rate changes increased revenue by $194,000. Higher U.S. and Swiss exchange rates increased the Provincial share of debt servicing.

b) **Expenditures:** Payroll benefits of $50,000 were recorded. The hot summer increased hydro costs. Increased debt and higher U.S. and Swiss franc exchange rates increased expenditures.

III. SEWER UTILITY REVENUE FUND

a) **Revenues:** Rate classification changes increased revenues. The Provincial share of debt costs increased due to the spray irrigation and sewer lagoon projects funding. Less interest was earned on unexpended debenture proceeds in 1985.

b) **Expenditures:** The spray irrigation and sewer lagoon projects increased debt costs.

IV. CAPITAL FINANCING

Major changes between 1984 and 1985.

a) $4,383,856 decrease in capital expenditures, primarily in the Sewer Utility Capital Fund.

b) $7,337,498 decrease in capital borrowing. This decrease is mostly a result of reduced borrowing for the spray irrigation and sewer lagoon projects.

V. BORROWING POWER

We borrowed $1,012,602 for the water and sewer projects listed below:

$372,325 - Water System Improvements
130,000 - Noble Creek Water
510, 277 - Spray Irrigation and Sewerage Lagoons

The City's unused borrowing power at December 31, 1985 is $31,714,946 which is calculated as per Section 325 of the Municipal Act by reducing 'a' by 'b' as follows:

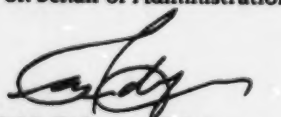
a) **Gross Borrowing Power:** $72,640,093 which equals 20% of:
   i) $304,068,285 - Average assessment for school purposes for past 3 years.
   ii) $59,132,179 - Depreciated value of water and sewer utilities.

b) **Net Debt:** $40,925,147 which is calculated:
   i) $69,394,507 - Present debt which includes $67.4 million in existing debt and $2.0 million in loan authorization by-laws where construction is either not complete or not started and long-term debt has not been issued.
   ii) $28,469,360 - Present Debt reduced by:

50% Utilities Debt	$25,354,012
Sinking Funds	435,633
Debt Retirement Reserves	2,679,715

A Council goal for 1985 was to reduce spending and use reserve monies to maintain 1984 levels of taxation. The budgeted requirement to accomplish this goal was to draw $1.758 million from reserves. Due to staff reductions, restraint measures and reduced R.C.M.P. costs, expenditures were reduced so that only $721,849 was drawn from reserves.

Respectfully Submitted
on behalf of Administration,



W.J. Ridgway, R.I.A.
Director of Finance/Treasurer

CITY OF KAMLOOPS

SOURCE AND DISPOSITION OF EACH CIVIC DOLLAR FOR THE YEAR 1985

REVENUE

WHERE THE CITY RECEIVES ITS DOLLAR	1985	1984
Kamloops School District No. 24 Taxes	32.9¢	35.7¢
General Taxes	41.6¢	40.8¢
Unconditional Transfers From Provincial Government	6.0¢	6.1¢
Other Revenue From Own Sources	5.7¢	6.5¢
Sales Of Services	4.0¢	4.1¢
Transfers From Other Governments	.6¢	0.6¢
*Collections For Other Governments	4.3¢	4.3¢
Transfers From Own Funds & Reserves	1.5¢	0.2¢
Grants In Lieu of Taxes	2.1¢	1.7¢
Surplus	11.3¢	.0¢

EXPENDITURE

WHERE THE CITY DISBURSES ITS DOLLAR	1985	1984
Kamloops School District No. 24 Taxes	32.9¢	35.7¢
Protective Services Fire Protection 9.4¢ Police Protection 8.1¢ Other .9¢	18.4¢	18.0¢
General Government Services	9.0¢	6.3¢*
Recreational and Cultural Services	9.7¢	9.3¢
Environmental, Public Health and Welfare Services	2.2	2.6¢
Transportation Services	8.0¢	8.0¢
Fiscal Services - Transfers to Own Funds	5.7¢	6.1¢
Debt Charges	7.4¢	7.0¢
*Collection For Other Governments	4.2¢	4.3¢
Environmental Development Services	2.5¢	2.7¢

**Includes*: Thompson-Nicola Regional Hospital District B.C. Assessment Authority Municipal Finance Authority Thompson-Nicola Regional District

CITY OF KAMLOOPS

FINANCIAL STATEMENTS

DECEMBER 31, 1985

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KMG Thorne Riddell

Chartered Accountants

AUDITORS' REPORT

The Mayor and Council
City of Kamloops

We have examined the balance sheets of the City of Kamloops as at December 31, 1985 and the statements of equity in fixed assets, capital financing, reserve for future expenditures, revenue and expenditure and fund balances for the year then ended. Our examination was made in accordance with generally accepted auditing standards, and accordingly included such tests and other procedures as we considered necessary in the circumstances.

In our opinion, these financial statements present fairly the financial position of the City as at December 31, 1985 and the results of its operations for the year then ended, in accordance with accounting principles generally accepted for British Columbia municipalities applied, except for the change in the method of recording payroll benefits as described in note 6, on a consistent basis.

Kamloops, B.C.

March 11, 1986

Thorne Riddell

Chartered Accountants

KMG International Firm Klynveld Main Goerdeler

CITY OF KAMLOOPS

COMBINED BALANCE SHEET

DECEMBER 31, 1985

	TOTAL 1985	General Capital Fund	General Revenue Fund	Statutory Reserve Fund
ASSETS				
CASH AND INVESTMENTS	$23,947,605		$23,941,214	
SINKING FUND	871,266			
INVESTMENTS at par	179,500			
ACCOUNTS RECEIVABLE	4,910,313		1,505,067	
TAXES AND UTILITIES RECEIVABLE	4,345,587		4,345,587	
DUE FROM OWN FUNDS	27,662,457	$ 2,303,511	2,420,510	$20,676,948
DUE FROM CAPITAL FUNDS	353,744		353,744	
DUE FROM OTHER GOVERNMENTS	595,763		595,763	
INVENTORIES	882,842		521,025	
ENGINEERING STRUCTURES	127,603,874	56,557,705		
BUILDINGS	15,977,858	15,554,197		
MACHINERY AND EQUIPMENT	17,759,180	13,952,756		
ACCUMULATED DEPRECIATION	(16,748,176)			
LAND	10,578,525	7,031,697		
WORK IN PROGRESS	2,614,807	2,216,014		
PROPERTY ACQUIRED FOR TAXES	749,410		749,410	
MUNICIPAL FINANCE AUTHORITY	6,071,418		1,840,799	
RECOVERABLE DEBT CHARGES	3,410,405	2,571,098		184,765
	$231,766,378	$100,186,978	$36,273,119	$20,861,713

Cemetery Care Fund	Southgate Industrial Park Expansion	Water Utility Capital Fund	Water Utility Revenue Fund	Sewer Utility Capital Fund	Sewer Utility Revenue Fund	TOTAL 1984
$ 6,391						$ 26,297,601
		$ 24,617		$ 846,649		1,364,413
179,500						172,500
4,165			$2,463,760		$ 937,321	4,217,329
						5,480,910
		1,745,539		509,026	6,923	28,669,877
						354,521
						1,172,365
			285,494		76,323	756,024
		45,604,962		25,441,207		109,684,936
		184,906		238,755		15,772,584
		2,033,422		1,773,002		17,067,471
		(11,359,766)		(5,388,410)		(14,489,889)
	$3,341,520	58,830		146,478		10,362,389
		211,581		187,212		13,726,779
						700,829
			2,776,012		1,454,607	5,756,723
		646,584		7,958		3,215,904
$190,056	$3,341,520	$39,150,675	$5,525,266	$23,761,877	$2,475,174	$230,283,266

CITY OF KAMLOOPS

COMBINED BALANCE SHEET

DECEMBER 31, 1985

LIABILITIES	TOTAL 1985	General Capital Fund	General Revenue Fund	Statutory Reserve Fund
ACCOUNTS PAYABLE	$ 1,706,683		$ 1,706,683	
PAYROLL BENEFITS PAYABLE	1,408,705		1,317,613	
DUE TO OTHER GOVERNMENTS	5,218,704		4,050,704	
DUE TO OWN FUNDS	27,662,456		23,298,933	
ADVANCES PENDING DEBENTURE ISSUE	353,744	$ 102,894		
CONTRACTORS' DEPOSITS	430,677		430,677	
MATURED DEBENTURE PAYMENTS	445		445	
MUNICIPAL FINANCE AUTHORITY	6,071,418		1,840,799	
DEBENTURE AND LONG-TERM DEBT	66,233,272	17,332,161		
DEFERRED CREDIT-LOCAL IMPROVEMENT LEVIES	3,410,405	2,571,098		$ 184,765
RESERVE FOR FUTURE EXPENDITURES	3,834,748	2,213,575	1,621,173	
EQUITY IN FIXED ASSETS	91,303,805	77,967,250		
FUND BALANCE OR SURPLUS	24,131,316		2,006,092	20,676,948
	$231,766,378	$100,186,978	$36,273,119	$20,861,713

A. The liability to Municipal Finance Authority is represented by:

Cash withheld by Municipal Finance Authority	$ 468,668
Payable on demand	1,372,131
	$1,840,799

B. The City of Kamloops has expressed its intention to use Water Utility Revenue Fund Surplus and the Sewer Utility Revenue Fund Surplus for rate stabilization.

Cemetery Care Fund	Southgate Industrial Park Expansion	Water Utility Capital Fund	Water Utility Revenue Fund	Sewer Utility Capital Fund	Sewer Utility Revenue Fund	TOTAL 1984
						$ 3,689,271
	$1,168,000		$ 50,607		$ 40,485	
$ 4,079	1,943,014					4,415,327
			2,416,430			28,669,877
		$ 175,298		$ 75,552		354,521
						451,071
						445
			2,776,012		1,454,607	5,756,723
		30,430,518		18,470,593		68,721,442
		646,584		7,958		3,215,904
						3,131,596
	230,506	7,898,275		5,207,774		86,300,472
185,977			282,217		980,082	25,576,617
$190,056	$3,341,520	$39,150,675	$5,525,266	$23,761,877	$2,475,174	$230,283,266
			$1,062,322		$328,195	
			1,713,690		1,126,412	
			$2,776,012		$1,454,607	

CITY OF KAMLOOPS

STATEMENT OF EQUITY IN FIXED ASSETS, FUND BALANCES OR SURPLUS

FOR THE YEAR ENDED DECEMBER 31, 1985

	General Capital Fund	General Revenue Fund
BALANCE at beginning of year	$73,128,133	$2,726,942
ADD		
Contribution from Contractors and others	38,482	
Transfer from Current Year's Revenue	1,686,758	
Transfer from Other Funds		
Contribution from Provincial Government	202,062	
Transfer from Reserves	2,485,543	
Redemption of Long-Term Debentures	943,572	
Excess Revenue over Expenditures		
Interest Earned		
Debt Repayment Discount		
	5,356,417	
DEDUCT		
Transfer to Other Funds		
Depreciation for Year		
Debenture Issuing Expense		
Write Off Provincial Receivable		
Excess of Expenditure over Revenue		720,850
Sale of Fixed Assets	517,300	
	517,300	720,850
BALANCE at end of year	$77,967,250	$2,006,092

Cemetery Care Fund	Water Utility Capital Fund	Water Utility Revenue Fund	Sewer Utility Capital Fund	Sewer Utility Revenue Fund	Southgate Industrial Park Fund
$178,969	$7,873,291	$626,259	$5,068,542	$608,423	$230,506
7,008	76,296		73,090		
	1,268,431		753,312		
				371,659	
21,059	149,141		116,305		
	17,094		25,216		
28,067	1,510,962		967,923	371,659	
21,059					
	1,434,697		823,588		
	5,023		5,103		
	46,258				
		344,042			
21,059	1,485,978	344,042	828,691		
$185,977	$7,898,275	$282,217	$5,207,774	$980,082	$230,506

CITY OF KAMLOOPS

STATUTORY RESERVE FUND
STATEMENT OF FUND BALANCES

FOR THE YEAR ENDED DECEMBER 31, 1985

	TOTAL 1985	Tax Sale Property Reserve	Local Improvement Reserve
BALANCE at beginning of year	$19,712,524	$279,372	$899,062
ADD			
Proceeds on sale of land	342,279		
Interest earned	1,915,907	76,020	97,124
Contributions from developers	66,335		
Transfer from General Revenue Fund	1,106,321		31,912
Transfer from Development Cost Charges	1,390,000		
Transfer from Water Capital Fund	13,513	13,513	
Transfer from Sewer Capital Fund	116,369	116,369	
	4,950,724	205,902	129,036
DEDUCT TRANSFERS TO			
Debt Retirement Reserve	1,390,000		
Water Utility Revenue Fund	359,639		
Sewer Utility Revenue Fund	241,096		
General Capital Fund	1,918,264		9,521
General Revenue Fund	31,191		
Sewer Capital Fund	46,110		
	3,986,300		9,521
BALANCE at end of year	$20,676,948	$485,274	$1,018,577

Debt Retirement Reserve	Parking Facility Reserve	Land Sales Reserve	Development Cost Charge Reserves	Housing Fund	Equipment Replacement Reserve	Total 1984
$3,726,756	$994,439	$4,230,653	$5,186,258	$1,996,732	$2,399,252	$18,220,406
		342,279				141,500
546,275	106,056	264,832	398,827	168,860	257,913	1,912,334
			66,335			17,400
7,280					1,067,129	1,146,612
1,390,000						
1,943,555	106,056	607,111	465,162	168,860	1,325,042	3,217,846
			1,390,000			
359,639						379,183
241,096						77,840
	2,850	584,632	258,131		1,063,130	1,234,246
31,191						34,459
		46,110				
631,926	2,850	630,742	1,648,131		1,063,130	1,725,728
$5,038,385	$1,097,645	$4,207,022	$4,003,289	$2,165,592	$2,661,164	$19,712,524

CITY OF KAMLOOPS

GENERAL REVENUE FUND
STATEMENT OF REVENUE AND EXPENDITURE

FOR THE YEAR ENDED DECEMBER 31, 1985

REVENUE	1985	1984
TAXES	$24,005,145	$23,821,506
GRANTS		
Federal Government	274,429	184,114
Provincial Government	958,155	849,372
SALES OF SERVICES		
Protective	96,377	112,890
Transportation	906,537	796,965
Waste Collection	458,438	568,524
Public Health and Welfare	72,781	65,992
Environmental Development	15,820	10,880
Recreation and Culture	766,584	798,589
Other	39,177	43,317
OTHER REVENUE FROM OWN SOURCES		
Licenses and Permits	701,402	776,975
Franchises	654,768	660,557
Interest on Investments	585,662	714,160
Penalties and Interest on Taxes	928,692	1,144,841
Sale of Fixed Assets	135,129	173,299
Other	288,321	322,396
TRANSFER FROM RESERVES	868,040	132,465
TOTAL CITY GENERATED REVENUE	31,755,457	31,176,842

EXPENDITURE	1985	1984
SERVICES		
General Government	$ 5,211,316	$ 3,678,486
Protective	10,616,298	10,593,452
Transportation	4,606,945	4,654,756
Waste Collection	1,039,568	1,243,962
Public Health and Welfare	255,163	256,313
Environmental Development	1,431,157	1,556,740
Recreation and Cultural	5,579,114	5,483,074
DEBT SERVICING		
Interest on Borrowing	3,347,436	3,135,746
Principal Repayment	943,572	989,262
TRANSFERS TO OWN FUNDS AND RESERVES		
Other Funds	1,201,709	1,196,421
Reserves	98,916	110,440
General Capital	2,002,510	2,244,795
TRANSFER TO SCHOOL DISTRICT		
TOTAL CITY EXPENDITURE	36,333,704	35,143,447

(Continued)

REVENUE	1985	1984
TRANSFERS FROM OTHER GOVERNMENTS		
Federal	$ 368,423	$ 347,999
Provincial	3,488,974	3,563,512
Regional District		31,852
TOTAL REVENUE FOR CITY PURPOSES	35,612,854	35,120,205
COLLECTION FOR OTHER GOVERNMENTS		
School District No. 24 (Kamloops)	18,984,360	20,889,111
Thompson-Nicola Regional Hospital District	1,031,564	1,003,276
Thompson-Nicola Regional District	926,568	999,580
B.C. Assessment Authority	496,474	506,110
Municipal Finance Authority	6,998	7,135
TOTAL	$57,058,818	$58,525,417

EXPENDITURE	1985	1984
TRANSMISSION OF TAXES LEVIED FOR OTHER GOVERNMENTS		
School District No. 24 (Kamloops)	**$18,984,360**	$20,889,111
Thompson-Nicola Regional Hospital District	**1,031,564**	1,003,276
Thompson-Nicola Regional District	**926,568**	999,580
B.C. Assessment Authority	**496,474**	506,110
Municipal Finance Authority	**6,998**	7,135
TOTAL EXPENDITURES	**$57,779,668**	$58,548,659
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE	**(720,850)**	(23,242)
TOTAL	**$57,058,818**	$58,525,417

CITY OF KAMLOOPS

WATER UTILITY REVENUE FUND
STATEMENT OF REVENUE AND EXPENDITURE

FOR THE YEAR ENDED DECEMBER 31, 1985

REVENUE	1985	1984
SALES OF SERVICES		
Private Users	$3,401,225	$3,244,904
Own Municipality	351,850	314,125
INTEREST ON INVESTMENTS	342,735	318,847
TRANSFER FROM OTHER FUNDS	446,680	421,202
TOTAL CITY GENERATED REVENUE	4,542,490	4,299,078
TRANSFER FROM PROVINCIAL GOVERNMENT	3,862,529	3,391,699
TOTAL	$8,405,019	$7,690,777

EXPENDITURE	1985	1984
WATER SUPPLY SERVICES		
Administration	$ 637,091	$ 574,115
Distribution	1,840,240	1,751,935
DEBT SERVICING		
Interest on Borrowing	4,927,003	4,267,435
Principal Repayment	1,268,431	1,178,764
TRANSFER TO WATER UTILITY CAPITAL	76,296	53,154
TOTAL CITY EXPENDITURE	8,749,061	7,825,403
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE	(344,042)	(134,626)
TOTAL	$8,405,019	$7,690,777

CITY OF KAMLOOPS

SEWER UTILITY REVENUE FUND
STATEMENT OF REVENUE AND EXPENDITURE

FOR THE YEAR ENDED DECEMBER 31, 1985

REVENUE	1985	1984
SALES OF SERVICES		
Private Users	$2,681,178	$2,605,002
Own Municipality	19,700	16,700
INTEREST ON INVESTMENTS	167,404	276,713
TRANSFER FROM OTHER FUNDS	242,436	79,180
TOTAL CITY GENERATED REVENUE	3,110,718	2,977,595
TRANSFER FROM PROVINCIAL GOVERNMENT	1,884,194	1,131,107
TOTAL	$4,994,912	$4,108,702

EXPENDITURE	1985	1984
SEWER SUPPLY SERVICES		
Administration	$ 409,140	$ 382,711
Collection and Treatment	982,860	964,085
DEBT SERVICING		
Interest on Borrowing	2,450,961	1,724,000
Principal Repayment	753,312	604,941
TRANSFER TO SEWER CAPITAL	26,980	38,028
TOTAL CITY EXPENDITURE	4,623,253	3,713,765
EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE	371,659	394,937
TOTAL	$4,994,912	$4,108,702

CITY OF KAMLOOPS

STATEMENT OF CAPITAL FINANCING

FOR THE YEAR ENDED DECEMBER 31, 1985

	TOTAL 1985	General Capital Fund
BALANCE - January 1	$7,193,486	$2,589,042
FINANCES ACQUIRED		
Long-term Debt Incurred	1,012,602	
Transfer from Provincial Government	202,062	202,062
Transfer from Other Funds	4,166,520	3,920,774
Interest Income on Reserve Balance	174,023	174,023
Contribution from Contractors and Others	38,482	38,482
Payment from Sinking Fund	129,882	
Interest on Unexpended Debenture Proceeds	265,446	
Advances Pending Debenture Issue	178,446	102,894
	6,167,463	4,438,235
FINANCES APPLIED		
Capital Expenditure	8,437,384	4,723,766
Transfer to Other Funds	129,882	
Debenture Issue Expenses	10,126	
Write Off Provincial Receivable	46,258	
Advances Pending Debenture Issue	179,223	
	8,802,873	4,723,766
BALANCE - December 31	$4,558,076	$2,303,511

Water Utility Capital Fund	Sewer Utility Capital Fund	Southgate Industrial Park Fund	Total 1984
$2,044,240	$2,560,204		$6,488,699
502,325	510,277		8,350,100
			706,331
76,296	73,090	96,360	3,570,223
			170,817
			196,585
13,513	116,369		
149,141	116,305		388,744
	75,552		226,728
741,275	891,593	96,360	13,609,528
795,959	2,821,299	96,360	12,821,240
13,513	116,369		
5,023	5,103		83,501
46,258			
179,223			
1,039,976	2,942,771	96,360	12,904,741
$1,745,539	$509,026		$7,193,486

CITY OF KAMLOOPS

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1985

1. SUMMARY OF ACCOUNTING POLICIES

a) The City accounts for transactions under the fund method.

b) Fixed assets are recorded at cost. Depreciation is provided on utility plant and equipment on a straight-line basis as a charge to equity in fixed assets at the following annual rates —
Water Utility Capital Fund — 3%
Sewer Utility Capital Fund — 2.5%
No depreciation is taken in the General Capital Fund.

c) Inventories are valued at the lower of cost and net realizable value.

d) Advances pending debenture issue represents monies advanced to the capital funds by the General Revenue Fund under loan authorization by-laws for which proceeds of security issues have not been received.

e) Development costs incurred to improve and hold the properties for Southgate Industrial Park are capitalized. Gains and losses are recorded in the year of sale.

f) Interest charges are recorded when paid.

g) Reserves for future expenditures represent amounts set aside for future operating and capital expenditures.

2. FOREIGN EXCHANGE LOSSES

a) Sinking fund debenture debt under By-law 28, 14-97 and 14-99 is payable in Swiss Francs.
At December 31, 1985, the debentures are recorded at $1,322,598; if settlement had been required, the exchange loss would have been $3,357,454.

b) Certain debenture debt is recorded and payable in U.S. funds. If settlement had been required at December 31, 1985, the outstanding principal payment and exchange loss would have been:

	General Capital Fund	Water Utility Capital Fund	Sewer Utility Capital Fund	Total
Principal	$9,832,585	$5,807,929	$2,341,203	$17,981,717
Exchange Loss	$4,020,544	$2,374,862	$957,318	$7,352,724

c) The Province of British Columbia is presently reimbursing 75% of the annual U.S. and Swiss exchange loss on principal and interest payments relating to the Water Fund and the Sewer Fund.

3. LEASES

The City of Kamloops has entered into an agreement with the Department of Indian Affairs and Northern

Development with respect to the Kamloops Exhibition Association to lease land within the Kamloops Indian Reserve for a period of five years with an option to review the lease for nine further five year periods. The lease for annual payments, commencing September 1, 1984 for a period of five years has not been signed.

4. CONTINGENT LIABILITIES

a) The City of Kamloops has, by approved by-law, guaranteed a loan from the Government of Canada on behalf of the Kamloops Exhibition Association in the amount of $500,000. The indebtedness outstanding to the Government of Canada as at December 31, 1985 amounted to $410,771.

b) The City of Kamloops, as a member of the Thompson-Nicola Regional District is, under Section 799 of the Municipal Act, jointly and severally liable for the borrowings of that authority.

c) The City of Kamloops has various legal actions pending, the amounts of which are not determinable at this time.

5. COMPARATIVE FIGURES:

1984 financial statements have been restated to be comparative with the financial statement presentation adopted for 1985.

6. PAYROLL BENEFITS

During the year the Municipality changed its method of accounting for vacation and sick benefits from the cash basis to the accrual basis. As the necessary financial data is not available to account for the change retroactively, the change has been applied prospectively and has had the following effect on the financial statements of the current period:

	General Revenue Fund	Water Utility Revenue Fund	Sewer Utility Revenue Fund	Total
Payroll benefits accrued	$1,317,613	$50,607	$40,485	$1,408,705
Reduction in Reserve Accounts	746,603			746,603
Reduction in Equity	$ 571,010	$50,607	$40,485	$ 662,102

7. SEWER UTILITY REVENUE FUND - SURPLUS

The Municipality accrued excess sewer billing of $223,500 to December 31, 1984. This over-accrual has been retroactively corrected.

Of this amount, $57,737 is applicable to 1984 and has been reflected as a decrease in the Sewer Revenue Utility Fund accounts receivable and sales of services. Previously reported surplus at beginning of year of $379,249 in 1984 has been decreased by $165,763.

HISTORY OF KAMLOOPS

The first Canadians of the Kamloops district were the 3000 or so members of the widespread Shuswap tribe of the Interior Salish Nation. During most of the year, they were nomadic, travelling wherever the hunting, berrypicking, or - most particularly - the fishing, was good, but in winter they settled in pit-house villages. There was a large one at Tranquille, named for their chief, another on the present Reserve site, and a series of smaller ones on both sides of the South Thompson River.

A party of three fur traders came up the Columbia and Okanagan valleys to Thompson's River in 1811, finding friendly Indians eager to trade plentiful beaver pelts. Consequently, they returned the next year to set up the first small post for the Astorians, promptly followed by the Nor'westers, who came across the Rockies, and who, in 1913, bought out the American company.

In 1821, the North West Company amalgamated with the Hudson's Bay Company, using the latter name. Trade continued to be active at Thompson's River Post, then situated northeast of the river junction. In 1843, they moved to a site near the point in North Kamloops - very convenient for fine horse range and hay meadows, but subject to frequent flooding. This was the era of large fur brigades from New Caledonia in the north, and the climate and bunch grass of our district provided excellent breeding and wintering ground for the horses.

The discovery of gold brought many adventurers into the country in the late 1850's; the majority came from the United States and China. Some miners worked Tranquille Creek, others explored the North Thompson and Shuswap districts, while many more passed through Kamloops on their way to Cariboo riches. The first farms were established in response to the demand for beef, pork, vegetables and grain, and soon became very productive. This was the beginning of ranching, still a vital facet of our economy.

When British Columbia became part of Canada in 1871, a Trans Canada railroad was promised. Surveys started promptly, and this provided employment for local settlers, and a market for their produce. There were many political problems and delays, but construction reached this area in 1884, and a small village grew on the south shore in the extreme west end.

When the C.P.R. was completed one year later, the community mushroomed, with hotels, stores, churches, schools and a hospital. In 1893, the population of about 750 decided to incorporate as a City, complete with fire department, telephone, water works and electrical light systems, bought from previous private enterprises.

The first South Thompson bridge was built in 1887, to be followed by one to North Kamloops in 1901. The first lumber was cut in 1865 to build the first of many paddlewheel steamers, and this was soon followed by lumber mills at Tranquille and what is now Riverside Park. In later years, the lumber industry became of prime importance.

From 1886, C.P.R. men constituted much of the work force, and in 1915, the Canadian Northern Railway was completed, adding its quota. The modern Trans Canada Highway was opened in 1962, and the Yellowhead Highway in 1970. Kamloops, at the junction of these four transportation systems, is justifiably called the "Hub City".

In the 1920's, after recovery from war losses and vicious influenza epidemics, growth was rapid until slowed by the Depression and World War II. Since then, the pace has accelerated, and the old orchard, farming and market gardening centre has been engulfed by suburban developments and industry.

The Royalite Refinery, now Gulf Oil, opened in 1955, and the Natural Gas pipeline soon afterwards. Kamloops Pulp and Paper Mill, now Weyerhaeuser Canada, was established in 1964, with a massive expansion in 1971. In 1977, Afton Mines and Smelter commenced operations.

In June, 1967, North Kamloops was amalgamated with the older south shore Kamloops, and in May 1973, the municipalities of Valleyview, Brocklehurst and Dufferin, as well as a large unincorporated area, were also added. Today, Kamloops boasts of an area of 31,142 hectares and a population of 64,6000.

Kamloops is unique in political firsts:

1902 - John Freemont Smith, first black man elected alderman in Canada.

1954 - P.A. Gaglardi, first man of Italian descent to serve as a Minister in a B.C. government.

1966 - Peter Wing, first man of Chinese origin elected Mayor in North America.

1968 - Len Marchand, first native Indian elected to Canadian Parliament and later to serve as Cabinet Minister.

FREEMEN OF THE CITY:

Mr. E. Davie Fulton.....1969
Mr. Peter Wing.....1972
Mr. Frederick Roy Chapman.....1973
Mr. Anthony John Romano.....1975
Mr. Gordon A. Bregoliss.....1977
Mr. John Albert McGowan.....1978
Dr. J.F.B. Beesley.....1981
Rocky Mountain Ranger Regiment.....1982

MAYORS OF THE CITY OF KAMLOOPS:

FROM INCORPORATION

Dr. Sibree Clarke.....1893
R.H. Lee.....1894-1896
M.P. Gordon.....1897-1898
D.H. Campbell.....1899-1900
M.P. Gordon.....1901-1902
J.R. Mitchell.....1903-1904
C.S. Stevens.....1905
M.P. Gordon.....1906-1907
J.T. Robinson.....1908-1913
M.F. Crawford.....1914-1915
A.M. Tyrell.....1916-1917
H.M. Miller.....1918-1919
S.C. Burton.....1920-1922
J.R. Colley.....1923-1924
A.E. Meighen.....1925-1927
W.J. Moffatt.....1928-1931
D.B. Johnstone.....1932-1933
W.J. Moffatt.....1934-1935
C.E. Scanlan.....1936-1941
G.R. Williams.....1942-1945
Fred W. Scott.....1946-1948
W.J. Moffatt.....1949-1950
A.M. Affleck.....1951
J.E. Fitzwater.....1952-1961
C.H. Day.....1962-1965
Peter Wing.....1966-1971
G.G.A. Nicol.....1972-1974
A.R. Thompson.....1975-1976
R.M. Latta.....1977-1984
J.T. Walsh.....1985-

CITY OF KAMLOOPS

MUNICIPAL STATISTICS
8 YEAR PERIOD TO 1985

FOR THE YEAR ENDED DECEMBER 31, 1985

	1985	1984	1983	1982
POPULATION (Census 1976 and 1981)	64,000 (Est)	64,048 (Est)	64,400	64,700 (Est)
AREA (Hectares)				
Land	29,339.75	29,339.75	29,339.75	29,339.75
Water	1,802.47	1,802,47	1,802.47	1,802.47
SEWER AND WATER MAINS (Kilometres)				
Storm Sewers	154.31	152.76	151.23	149.59
Sanitary Sewers	288.82	288.82	288.27	287.95
Water Mains	441.89	441.89	434.48	429.16
ROAD AND STREET (Kilometres)				
Pavement	407.52	407.52	407.13	405.97
Gravel	69.61	69.61	69.61	69.90
PARKS AND PLAYFIELDS (Hectares)				
Developed	109.4	101.3	93.2	93.2
Undeveloped	374.6	374.6	382.7	382.7
ASSESSMENT FOR GENERAL AND DEBT PURPOSES ($ Thousands)				
Assessed Valuations				
Land	$ 8.61,129	$ 925,938	$ 930,519	$ 780,038
Improvements	1,355,087	1,218,124	1,314,200	1,144,587
	2,216,216	2,254,062	2,244,719	1,924,625
Less: Statutory Exemptions	417,518	397,937	381,846	282,463
Taxable Value	$1,798,698	$1,856,125	$1,862,873	$1,642,162

1981	1980	1979	1978
64,048 (Est)	68,000 (Est)	63,000 (Est)	61,000
29,339.75	29,339.75	29,339.75	29,339.75
1,802.47	1,802.47	1,802.47	1,802.47
146.23	129.79	123.38	112.90
286.66	268.85	262.88	252.60
420.90	397.81	391.08	379.20
400.60	385.60	379.90	374.60
69.90	69.90	69.90	70.10
89.1	81.0	77.0	72.9
356.4	364.5	369.0	372.6
$ 718,395	$ 533,193	$ 471,302	$ 456,062
1,129,584	946,412	827,567	790,937
1,847,979	1,479,605	1,298,869	1,246,999
314,328	258,417	205,588	220,651
$1,533,651	$1,221,188	$1,093,281	$1,026,348

CITY OF KAMLOOPS

MUNICIPAL STATISTICS
8 YEAR PERIOD TO 1985

FOR THE YEAR ENDED DECEMBER 31, 1985

	1985	1984	1983	1982
TAX RATE FOR MUNICIPAL PURPOSES				
(per $1,000 of assessment)				
Residential	$12.600	$11.950	$11.950	$13.750
Business	13.900	12.800	12.800	13.75
Industry	13.390	13.950	13.950	13.75
TAXES LEVIED AND COLLECTED				
($ Thousands)				
Levied				
General and Debt Purposes	$22,831	$22,553	$22,574	$22,146
Specified Areas	878	921	903	495
Other Governments	21,087	23,405	24,119	22,400
Percent of Current Taxes Collected	95%	93%	93%	91%
DEBENTURE DEBT ($ Thousands)				
Outstanding Debt				
General	$17,332	$18,275	$20,433	$17,991
Sewer Utility	18,471	19,151	11,872	11,858
Water Utility	30,431	31,295	31,805	26,464
Total Debentures Issued	66,234	68,721	64,110	56,313
Debentures Authorized but not Issued				
General	186			3,127
Sewer Utility	751	1,128		425
Water utility	1,056	1,538	909	6,463
	1,993	2,666	909	10,015
Total Authorized Debt	$68,226	$72,555	$65,019	$66,328
New Borrowing Power	$31,715	$34,488	$33,034	$25,791

1981	1980	1979	1978
$12.500	$12.500	$12.630	$12.560
12.500	12.500	12.630	12.560
12.500	12.500	12.630	12.560
$18,708	$14,857	$13,281	$12,233
111	245	89	93
18,963	18,080	16,550	15,112
97%	97%	97%	95%
$12,986	$10,353	$ 5,268	$ 5,179
8,139	8,402	8,477	7,423
22,602	23,320	23,434	15,739
43,727	42,075	37,179	28,341
2,012	6,175	7,889	8,409
3,964	671	518	1,512
4,650	539	2,857	10,114
10,626	7,385	11,264	20,035
$54,353	$49,460	$48,443	$48,376
$22,081	$20,385	$120,930	$17,376

CITY OF KAMLOOPS

MUNICIPAL STATISTICS
8 YEAR PERIOD TO 1985

FOR THE YEAR ENDED DECEMBER 31, 1985

	1985	1984	1983	1982
MUNICIPAL EXPENDITURES ($ Thousands)				
Services Provided				
General Government	$ 5,211	$ 3,678	$3,635	$ 4,161
Protective	10,617	10,593	10,446	9,954
Transportation	4,607	4,655	4,532	5,633
Solid Waste	1,040	1,244	1,376	1,436
Cemeteries*	255	256	278	414
Environmental Development	1,431	1,557	1,628	1,277
Recreation & Culture	5,579	5,584	5,592	5,715
Water	2,477	2,326	2,333	2,207
Sewer	1,392	1,347	1,400	1,406
	32,609	31,139	31,212	32,080
Debt Servicing				
General	4,291	4,125	3,618	316
Water	6,147	5,446	5,003	3,807
Sewer	3,204	2,329	1,986	1,582
	13,642	11,900	10,067	5,705
Capital				
General	4,820	4,032	6,109	13,203
Water	796	2,595	2,672	4,751
Sewer	2,822	6,194	775	969
	8,438	12,821	9,556	18,923
Total	$54,689	$55,860	$51,375	$56,708

*Includes contributions to Provincial Social Welfare prior to 1983.

1981	1980	1979	1978
$ 3,621	$ 2,685	$ 2,795	$ 2,499
8,098	6,566	5,965	5,367
4,275	3,052	3,105	3,033
1,159	1,149	1,070	1,262
1,107	987	883	887
1,181	909	838	932
4,594	3,674	3,245	1,331
2,074	1,703	1,703	1,501
1,266	971	813	844
28,496	22,616	20,644	19,400
3,795	1,970	2,087	1,429
3,469	3,354	2,141	2,021
1,271	1,189	997	981
8,535	6,513	5,225	4.431
13,934	6,883	11,990	6,679
1,718	3,187	3,512	4,280
2,233	763	1,265	368
17,885	10,833	16,767	11,427
$54,916	$39,962	$42,636	$35,358

PEERLESS PRINTERS (604) 372-3373

B.C. Lottery Building opened April 11, 1985

Kamloops declared
TOURNAMENT CAPITAL OF
BRITISH COLUMBIA
June 18, 1985

Broomball at Brocklehurst Arena